



SAINT JOSEPH'S COLLEGE

INSTITUTIONAL FACT BOOK

2015-2016



Rooted in and professing fidelity to the teachings of Jesus Christ and the doctrines and heritage of the Roman Catholic Church, Saint Joseph's College, sponsored by the Sisters of Mercy, is a liberal arts college that nurtures intellectual, spiritual, and social growth in students of all ages and all faiths within a value-centered environment.

In fulfillment of this mission, Saint Joseph's College will:

- foster a strong academic community dedicated to the pursuit of truth through serious study, integration of knowledge, and an ongoing dialogue between faith and reason
- encourage all students to explore widely the arts and sciences while they also prepare to live ethical and meaningful lives
- provide a strong foundation for graduate study, professional service, and career advancement
- offer as an extension of its Mission to multiple areas of the world, both degree and non-degree programs through distance education
- enhance students' awareness of human dignity and the meaning of life
- advocate for justice and peace in recognition of each person's responsibility for the welfare of both humankind and the environment

#MakeMercy
Real

This publication has been three years in the making and continues to be a “work in progress”. What follows is designed to be a resource to assist the College’s administration, faculty, staff and students (both current and prospective) in making data-informed decisions.

The beginning of this Fact Book contains the College’s Mission Statement as a reminder that what follows should help answer the following questions:

- Is the data a reflection of our Mission?
- Does the data present an accurate description of who we want our students to be?
- Does the data help formulate what our students should learn?
- Does the data provide insight into who should lead, and teach our students?

The data is laid out in such a manner as to depict the “flow” of our students – from the Admission stage on through to graduation – and beyond. It also focuses on those individuals who are responsible for helping our students “navigate the shoals” of their college career at Saint Joseph’s College on Sebago Lake.

A number of Offices and individuals have (and continue) to contribute to the creation of this Fact Book. Just as higher education is undergoing a transformation, it is expected this Fact Book will also evolve over time. Feel free to contact me at (207)-893-7797 or via email at: kpaquett@sjcme.edu.

Kevin J. Paquette

Registrar & Director of Institutional Research

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Table 1 COSTS OF ATTENDANCE – SEBAGO LAKE COLLEGE**Tuition and Various Fees**

Tuition Charges	2013-14	2014-15	2015-16
Tuition, Full Time (12-19 credits), per semester	\$14,950	\$15,400	\$16,310
Extra Course (credits in excess of 19 per semester)	\$970/credit	\$1000/credit	\$1000/credit
Part-time students (1-11 credits per semester)		\$1000/credit	\$1000/credit
(1-8 credits per semester)	\$540/credit		
(9-11 credits per semester)	\$970/credit		
Select Fees	2013-14	2014-15	2015-16
Audit, per credit hour	\$165	\$170	\$170
Lab fee	\$85	\$90	\$100
Health Insurance (can be waived)	\$1136/year	\$1385/year	\$1530/year
Room and Board (per semester)	\$5,950	\$5,950	\$6,255
Security Deposit	\$250	\$250	\$250

Table 2 SUMMARY OF ADMISSIONS

Sebago Lake Program	Fall '13	Fall '14	Fall '15
# Freshman Applicants	1580	1456	1436
% Applicants Accepted	78	78	76
% Accepted Who Enrolled	24	23	26
Average SAT Scores of Enrolled			
Math	480	476	484
Reading	480	471	481
% Enrolled From Maine	62	61	58
% Enrolled From Away	38	39	42
New Transfers Enrolled	21	35	30
Online Program	Fall '13	Fall '14	Fall '15
New Enrollments (course registrations)	1867	1501	1035
Continuing Enrollments (course registrations)	9043	8122	6751
Total	10910	9623	7786
FTE			
Undergraduate	256	236	340
Graduate	596	525	615
Total	852	761	955
Headcount			
Undergraduate			*1666/1202
Graduate			*1285/807

*Active/Enrolled Active = Not currently enrolled or WD, but enrolled within 15 weeks of census.

Table 3 FACULTY BY RANKING

Regular Full-Time	Fall '13	Fall '14	Fall '15
Assistant Professor	28	29	29
Associate Professor	26	21	17
FT Instructor Online College	15	7	7
Lab Instructor	2	2	2
Professor	10	11	10
Online College Program Director/Manager	6	5	7
Visiting Assistant Professor	0	1	1
Total	87	76	73

Regular Part-Time	Fall '13	Fall '14	Fall '15
Adjunct Faculty	208	186	195
Total	208	186	195

Table 4 FALL ENROLLMENTS - SEBAGO LAKE COLLEGE

Majors (Includes Double Majors)	Fall '13	Fall '14	Fall '15	3 yr +/-
Business Administration	17	33	51	34
Accounting	15	14	27	12
Finance	7	8	19	12
Human Resource Management	6	7	3	-3
International Business	4	4	5	1
Management	67	50	26	-41
Marketing	25	26	24	-1
Business And Sports Management	22	38	39	17
Subtotal	163	180	194	31
Communications	5	5	12	7
Communications - Journalism (No longer a major)	3	2	1	-2
Communications - Newmedia	10	10	13	3
Communications -Pr/ Advertising (No longer a major)	1	0	0	-1
Communications -Journalism/Pr	3	2	3	0
Communications - Multimedia	3	1	0	-3
Communications -Sports	0	0	1	1
Communications - Business	4	3	2	-2
English	18	9	16	-2
Writing And Publication	5	8	12	7
Fine Art	5	7	8	3
Subtotal	57	47	68	11
Elementary Education	51	57	42	-9

Special Education	13	11	10	-3
Exercise Science	0	0	0	0
Exercise Science - Fitness Ldr	20	17	27	7
Exercise Science - Ex. Specialist	43	55	47	4
Physical Education/Teacher Prep	15	19	18	3
Sports Management	25	23	17	-8
Sports Management- Ath. Admin.	3	4	5	2
Health & Wellness Promotions	15	13	13	-2
Subtotal	121	131	127	6
Info Systems - General	1	0	0	-1
Info Systems - Networking				
Subtotal	1	0	0	-1
Early Scholars Program	92	96	104	12
Liberal Studies	20	16	17	-3
Nursing	304	297	303	-1
Biology	10	10	9	-1
Biology - Pre-Dental	7	5	3	-4
Biology - Pre-Medicine	18	16	23	5
Biology - Pre-Optometry	5	4	6	1
Biology - Pre-Pharmacy	9	7	10	1
Biology - Pre-Physician Assistant	10	10	13	3
Biology - Pre-Vet. Medicine	9	11	11	2
Medical Biology				
Chemistry	6	6	7	1
Biochemistry	0	1	2	2
Pre-Engineering - Chemical (No longer a major)	0	0	0	0
Pre-Engineering - Civil (No longer a major)	0	0	0	0
Pre-Engineering - Environmental (No longer a major)	0	0	0	0
Environmental Science	3	1	0	-3
Environmental Studies	10	10	9	-1
Marine Science	4	8	12	8
Mathematics	3	5	6	3
Subtotal	94	94	111	17
Classics	0	0	0	0
Contract Major	0	1	0	0
Criminal Justice	32	33	41	9
History	27	25	26	-1

Table 4 FALL ENROLLMENTS - SEBAGO LAKE COLLEGE (cont.)

Majors (Includes Double Majors)	Fall '13	Fall '14	Fall '15	3 yr +/-
Philosophy	1	1	0	-1
Political Science	16	14	22	6
Psychology	44	36	32	-12
Sociology	9	6	4	-5
Sociology - Social Work	14	13	12	-2
Theology	5	4	4	-1
Subtotal	148	133	141	-7
Total	1064	966	1013	-51

Table 5 FALL ENROLLMENTS - ONLINE COLLEGE

Majors	Code	Fall '13	Fall '14	Fall '15	3 yr +/-
CE General	1A0	12	9	6	-6
CE Business	1B0	2	2	2	0
CE General Studies	1G0	2	2	0	-2
CE Health Administration	1H0	16	14	10	-6
CE Criminal Justice	1J0	1	0	0	-1
CE Long Term Care	1L0	31	14	13	-18
CE Theological Studies	1X0	0	5	4	4
Cert. - Adult Education & Training	2G4	1	1	1	0
Cert. - Health Administration	2HA	2	2	1	-1
Cert. - Long Term Care Admin.	2L0	12	39	25	13
Cert. - Catholic Theology	2X0	1	3	0	-1
Assoc. - Interdisciplinary Studies	3A0	0	0	1	1
Assoc. - Business Administration	3G1	13	9	7	-6
Assoc. - Human Services	3G2	2	1	1	-1
Assoc. - Psychology	3G3	4	2	0	-4
Assoc. - Adult Education & Training	3G4	5	6	2	-3
Assoc. - General Studies	3G5	4	4	1	-3
Assoc. - Criminal Justice	3G7	3	2	1	-2
Assoc. - Radiologic Science Admin.	3R5	13	6	9	-4
Interdisciplinary Studies	4A0	0	0	4	4
BS in Business Admin.	4B0	3	8	1	-2
BS Bus. Admin. - Management	4B1	28	19	14	-14
BS Bus. Admin. - Banking	4B2	1	4	3	2
BS Bus. Admin. - Accounting	4B5	10	11	10	0
BS Bus. Admin. - Sales & Marketing	4B6	5	3	2	-3
BS General Studies - Bus. Admin.	4G1	28	26	11	-17
BS General Studies - Human Services	4G2	29	26	15	-14

BS General Studies - Psychology	4G3	18	15	14	-4
BS General Studies - Adult Educ. & Training	4G4	19	23	17	-2
BS General Studies - Criminal Justice	4G7	8	7	7	-1
BS General Studies - Accounting	4G8	3	5	2	-1
BS General Studies - Adult Educ. & Train. (Fast-track)	4GZ	1	0	0	-1
BS Health Care Administration	4H1	4	3	2	-2
BS Health Administration	4HA	72	86	59	-13
BS Health Information Management	4HI	1	3	2	1
BS Health Administration (Fast-track)	4HZ	8	9	8	0
BS Information Technology	4IT	1	2	6	5
BS Long Term Care Admin. - Nursing Home Admin.	4L1	15	19	12	-3
BS Long Term Care Admin. - Assisted Living Admin.	4L2	4	4	3	-1
BS Long Term Care Admin. - Assisted Living Admin.	4LW	1	1	1	0
Bachelor of Science in Nursing (BSN)	4N0	40	34	19	-21
BSN - Nursing	4N1	232	256	150	-82
BSN - Nursing	4N3	2	1	14	12
BSN	4NW	3	2	2	-1
BSN - Nursing	4NZ	22	17	8	-14
BLS - Christian Tradition	4Q1	1	0	0	-1
BSRS - Health Administration	4R1	3	0	1	-2
BSRS - Business Administration	4R3	2	1	0	-2
BSRS - Adult Educ. & Training	4R4	2	1	1	-1
BS Rad Science Administration	4R5	96	86	70	-26
BS Rad Science Administration	4RZ	11	9	6	-5
BA - Theological Studies	4X0	44	49	54	10
BA - Theological Studies (Fast-track)	4XZ	12	10	6	-6

Graduate Programs	Code	Fall '13	Fall '14	Fall '15	3 yr +/-
MNCE - Grad. NUR (Matric.)	5A2	2	2	1	-1
MNCE - Grad. NUR (Cont. Ed.)	5A3	7	3	0	-7
CE Business	5AB	1	0	1	0
CE Education	5AE	16	12	15	-1
CE Health Care	5AH	4	3	1	-3
CE Family Nurse Practitioner	5NP	0	1	0	0
CE - Pastoral Theology	5X0	5	8	4	-1
Grad. Cert. - School Leadership	6E3	5	2	3	-2
Grad. Cert. - Catholic School Leadership	6E4	1	2	0	-1
Grad. Cert. - Catholic HC Leadership	6HL	0	1	0	0
Cert. of Advanced Grad. Study - Interdisciplinary	6I0	0	0	4	4
Grad. Cert. - Nursing & Health Care	6N1	2	0	0	-2
Grad. Cert. - Nursing Admin./Leadership	6N2	4	0	0	-4
FNP - Primary Care. Post-MSN CAG	6NP	29	20	27	-2
Grad. Cert. - Catholic Theology	6X0	4	1	3	-1
MBA - Leadership	7B2	66	47	36	-30

Table 5 FALL ENROLLMENTS - ONLINE COLLEGE (cont.)

Majors	Code	Fall '13	Fall '14	Fall '15	3 yr +/-
Master of Accountancy	7B3	45	39	32	-13
MSN/Leadership MBA	7D2	20	22	12	-8
MSN/MHA	7D3	25	25	21	-4
MSEd. - School Educator	7E0	61	55	39	-22
MSEd. - Health Care	7E1	32	31	26	-6
MSEd. - School Leadership	7E3	38	47	39	1
MSEd. - Catholic School Leadership	7E4	8	6	6	-2
MSEd. - Adult Educ. & Training	7E5	21	22	18	-3
MHSA - Health Services Admin.	7H0	1	0	0	-1
Master of Health Administration	7HA	177	139	90	-87
MHA - Catholic Health Leadership	7HL	6	5	4	-2
MHA - Health Administration	7HZ	14	7	6	-8
MSN - Nursing Education	7N2	133	118	102	-31
MSN - Nursing Administration	7N3	86	72	48	-38
MSN - Primary Care FNP	7NP	289	219	203	-86
MSN - Nursing Administration	7NY	11	4	1	-10
MSN - Nursing Education	7NZ	12	12	4	-8
MA - Pastoral Ministry	7P1	1	0	0	-1
MA - Pastoral Theology	7X0	115	69	34	-81
MA Theology - Pastoral Theology	7X1	12	20	42	30
MA Theology - Sacred Theology	7X2	14	27	30	16
MA Theology - Adv. Diaconal Studies	7X3	2	5	7	5
Master of Divinity	7X4	0	0	2	2
MA Theology/Adv. Diaconal Studies (Fast-track)	7XD	0	0	1	1
Total		2122	1907	1470	-652

Table 6 STUDENT HOUSING BY DORM – SEBAGO LAKE COLLEGE

Carmel Hall	Fall '13	Fall '14	Fall '15	Gingras Hall	Fall '13	Fall '14	Fall '15
Beds	110	110	110	Beds	51	51	51
Occupants	84	88	88	Occupants	43	44	42
Capacity	76%	80%	80%	Capacity	84%	86%	82%
Females	60	65	60	Females	0	0	0
Males	24	23	28	Males	43	44	42

Cassidy Hall	Fall '13	Fall '14	Fall '15	O'Connor Hall	Fall '13	Fall '14	Fall '15
Beds	48	48	48	Beds	82	82	82
Occupants	27	34	41	Occupants	73	61	66
Capacity	56%	71%	85%	Capacity	89%	74%	80%
Females	27	34	41	Females	73	61	66
Males	0	0	0	Males	0	0	0

Cunneen Hall	Fall '13	Fall '14	Fall '15	Putnam Hall	Fall '13	Fall '14	Fall '15
Beds	48	48	48	Beds	24	24	24
Occupants	35	42	38	Occupants	22	19	22
Capacity	73%	88%	79%	Capacity	92%	79%	92%
Females	35	42	38	Females	0	0	0
Males	0	0	0	Males	22	19	22

Currier Hall	Fall '13	Fall '14	Fall '15	Standish Hall	Fall '13	Fall '14	Fall '15
Beds	156	156	156	Beds	86	86	86
Occupants	137	145	137	Occupants	79	78	78
Capacity	88%	93%	88%	Capacity	92%	91%	91%
Females	86	91	85	Females	0	0	0
Males	51	54	52	Males	79	78	78

Feeney Hall	Fall '13	Fall '14	Fall '15	St. Joseph's Hall	Fall '13	Fall '14	Fall '15
Beds	126	126	126	Beds	120	120	120
Occupants	111	115	119	Occupants	99	98	102
Capacity	88%	91%	94%	Capacity	83%	82%	85%
Females	70	73	77	Females	99	98	84
Males	41	42	42	Males	0	0	18

Table 7 TOTAL COLLEGE ENROLLMENT (UNDERGRADUATE) - BY AGE

Undergraduate*	2013	2014	2015
Under 18	33	42	47
18-19	507	494	492
20-21	399	388	420
22-24	167	148	136
25-29	139	156	110
30-34	122	126	87
35-39	129	113	76
40-49	208	233	162
50-64	203	201	150
65 and over	10	8	6
Age unknown	2	4	2
Total	1919	1913	1688

* includes Early Scholars

Table 8 TOTAL COLLEGE ENROLLMENT (GRADUATE) - BY AGE

Graduate	2013	2014	2015
Under 18	1	0	0
18-19	0	0	0
20-21	2	0	0
22-24	36	30	26
25-29	172	144	123
30-34	181	135	140
35-39	177	142	108
40-49	342	289	233
50-64	334	284	222
65 and over	18	19	10
Age unknown	3	3	0
Total	1266	1046	862

Table 9 TOTAL COLLEGE ENROLLMENT - BY STATE

	Fall '13			Fall '14			Fall '15		
	UG	G	TOTAL	UG	G	TOTAL	UG	G	TOTAL
Armed Forces Americas	0	0	0	0	0	0	0	1	1
Alberta, CANADA	0	1	1	0	1	1	0	1	1
Armed Forces Europe	2	2	4	3	0	3	2	1	3
Alaska	0	2	2	1	1	2	3	0	3
Alabama	1	7	8	0	5	5	0	3	3
Armed Forces Pacific	4	1	5	0	1	1	0	0	0
Arkansas	0	7	7	0	4	4	0	2	2
Arizona	0	19	19	5	15	20	2	11	13
British Columbia, CANADA	0	2	2	0	2	2	0	2	2
California	23	30	53	27	25	52	23	20	43
Colorado	9	7	16	4	9	13	4	9	13
Connecticut	51	28	79	58	24	82	48	10	58
District of Columbia	1	2	3	1	0	1	1	1	2
Delaware	1	1	2	0	2	2	0	2	2
Florida	36	68	104	26	51	77	17	47	64
Georgia	15	26	41	7	20	27	9	18	27
Guam	2	0	2	0	0	0	2	0	2
Hawaii	3	6	9	1	1	2	0	3	3
Iowa	2	10	12	2	5	7	2	6	8
Idaho	3	3	6	5	3	8	2	3	5
Illinois	4	22	26	7	14	21	5	12	17
Indiana	5	16	21	4	10	14	3	6	9
Kansas	6	4	10	5	3	8	4	3	7
Kentucky	3	6	9	4	8	12	2	4	6
Louisiana	4	8	12	3	4	7	3	1	4
Massachusetts	321	89	410	310	82	392	288	65	353
Manitoba, CANADA	1	0	1	0	0	0	0	0	0
Maryland	27	24	51	22	22	44	17	24	41
Maine	815	310	1125	847	274	1121	782	235	1017
Michigan	8	12	20	9	12	21	5	8	13
Minnesota	17	17	34	11	13	24	7	8	15
Missouri	6	16	22	7	12	19	4	5	9
Mississippi	2	5	7	0	3	3	0	5	5
Montana	1	5	6	2	4	6	0	2	2
North Carolina	16	27	43	12	19	31	13	20	33
North Dakota	1	1	2	0	0	0	0	0	0
Nebraska	1	3	4	0	2	2	0	2	2
New Hampshire	189	63	252	167	49	216	163	49	212
New Jersey	40	33	73	40	27	67	24	17	41
New Mexico	2	6	8	3	2	5	1	3	4
Nova Scotia, CANADA	1	0	1	1	0	1	1	0	1

Table 9 TOTAL COLLEGE ENROLLMENT - BY STATE (cont.)

	Fall '13			Fall '14			Fall '15		
	UG	G	TOTAL	UG	G	TOTAL	UG	G	TOTAL
Nevada	2	5	7	5	7	12	3	6	9
New York	73	62	135	74	62	136	56	36	92
Ohio	24	33	57	20	29	49	16	26	42
Oklahoma	3	25	28	2	20	22	5	14	19
Ontario, CANADA	2	3	5	3	7	10	0	0	0
Oregon	3	8	11	3	39	42	3	6	9
Pennsylvania	30	55	85	40	1	41	29	31	60
Quebec, CANADA	0	1	1	0	1	1	0	0	0
Rhode Island	28	16	44	30	11	41	24	14	38
South Carolina	12	22	34	9	19	28	3	8	11
South Dakota	1	1	2	2	0	2	1	0	1
Tennessee	5	9	14	6	4	10	4	7	11
Texas	43	48	91	52	38	90	36	33	69
Utah	2	3	5		3	3	2	2	4
Virginia	38	35	1	32	33	65	25	33	58
Virgin Island	0	1	1	1	1	2	1	0	1
Vermont	23	26	49	26	17	43	24	11	35
Washington	2	6	8	5	8	13	4	8	12
Wisconsin	2	7	9	7	7	14	3	9	12
West Virginia	0	2	2	0	2	2	0	1	1
Wyoming	2	3	5	0	1	1	0	1	1
International (Various)	1	6	7	2	7	9	12	7	19
Total	1919	1266	3113	1913	1046	2959	1688	862	2550

Table 10 TOTAL COLLEGE ENROLLMENT - BY REGION

Students from ME	2013			2014			2015		
	UG	G	TOTAL	UG	G	TOTAL	UG	G	TOTAL
Total Number	815	310	1125	847	274	1121	782	235	1017
Percentage	42	24	36	44	26	38	46	27	40
Students from New England	UG	G	TOTAL	UG	G	TOTAL	UG	G	TOTAL
Total Number	1427	532	1959	1438	457	1895	1329	384	1713
Percentage	74	42	63	75	44	64	79	45	67

Table 11 SEBAGO LAKE COLLEGE RETENTION (1999-2015)

Entering Fall	FY/FT Students	To Spring	To Year 2	To Year 3	To Year 4	4Y Grad Rate	5Y Grad Rate	6Y Grad Rate
2015	279	94%						
2014	257	93%	79%					
2013	293	93%	80%	69%				
2012	258	90%	76%	64%	63%			
2011	260	95%	76%	67%	62%	52%		
2010	273	91%	76%	65%	60%	51%	58%	
2009	266	92%	76%	63%	57%	45%	53%	54%
2008	321	95%	81%	70%	68%	60%	65%	65%
2007	322	93%	79%	63%	58%	48%	52%	55%
2006	364	91%	76%	59%	55%	48%	51%	52%
2005	267	91%	78%	66%	60%	51%	55%	55%
2004	292	95%	83%	67%	65%	55%	59%	60%
2003	245	92%	78%	67%	62%	52%	58%	59%
2002	290	92%	78%	63%	59%	49%	57%	57%
2001	314	92%	73%	62%	59%	55%	58%	60%
2000	256	92%	77%	67%	65%	55%	61%	61%
1999	266	94%	73%	55%	53%	46%	47%	48%
5 Yr Avg.		93%	77%	66%	62%	51%	56%	56%

Table 12 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2013 SEBAGO LAKE COLLEGE

Majors	Fall '13	Fall '14	Fall '15
Business Administration (BU0)	12	12	9
Accounting (AC1)	5	4	3
Finance (FI1)	3	3	4
Human Resource Management (HR1)	1	1	1
International Business (IN1)	0	0	0
Management (MG1)	19	14	9
Marketing (MK1)	9	9	6
Business And Sports Mgmt (BS1)	13	12	9
Subtotal	62	55	41
Communications (CO0)	1	1	2
Communications - Journalism (No longer a major) (CO1)	0	0	0
Communications - New Media (CO5)	3	2	3
Communications - Journalism/Pr (CO4)	3	2	1
Communications - Multimedia (CO2)	0	0	0
Communications - Sports (SC1)	0	0	0
Communications - Business (BC1)	0	0	0

Table 12 PROGRESS/CHANGES BY MAJOR – ENTERING FALL 2013 SEBAGO LAKE COLLEGE (cont.)

Majors	Fall '13	Fall '14	Fall '15
English (EH0 & EH1 & EH2 & EH3 & EH8)	5	3	4
Writing And Publication (WP1)	2	2	2
Fine Art (FA0)	2	1	1
Subtotal	16	11	13
Elementary Education (EE0 & EE8)	14	13	10
Special Education (SP0)	1	1	1
Exercise Science (EX1)	0	0	0
Exercise Science - Fitness Ldr (EX2)	4	3	4
Exercise Science - Ex. Specialist (EX3)	14	14	11
Physical Education/Teacher Prep (PE3)	7	5	4
Sports Management (SM1)	5	4	4
Sports Management- Ath. Admin. (SM2)	2	2	2
Health & Wellness Promotions (HW1)	5	5	4
Subtotal	37	33	29
Info Systems - General (4IT)	0	0	0
Info Systems - Networking	0	0	0
Subtotal	0	0	0
Early Scholars Program (ESP)	60	1	0
Liberal Studies (LS0)	16	6	0
Nursing (NU0 & NUZ)	69	59	55
Biology (BI0 & BI1 & BI2 7 BI8)	2	1	1
Biology - Pre-Dental (BI3)	3	2	2
Biology - Pre-Medicine (BI4)	11	4	4
Biology - Pre-Optometry (PO0 & BI7)	3	2	2
Biology - Pre-Pharmacy (PP0 & BI5)	4	2	1
Biology - Pre-Physician Assistant (PA0)	6	5	3
Biology - Pre-Vet. Medicine (BI6)	4	2	1
Medical Biology (MB1)	0	0	0
Chemistry (CH0 & CH1 & CH2)	4	3	3
Biochemistry (CH3)	0	0	0
Environmental Science (EN0)	0	0	0
Environmental Studies (ES0)	5	4	3
Marine Science (MR0)	0	0	0

Mathematics (MT0 & MT8)	1	1	1
Subtotal	43	26	21
Classics (CLO)	0	0	0
Criminal Justice (CJO)	17	14	14
History (HY0 & HY8)	5	4	4
Philosophy (PH0)	1	1	0
Political Science (PS0)	7	6	6
Psychology (PY0)	17	13	11
Sociology (S00)	0	0	0
Sociology - Social Work (S02)	5	3	3
Theology (TH0 & TH8)	2	2	2
Subtotal	54	43	40
Total	372	248	210

Table 13 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2014 (SEBAGO LAKE COLLEGE)

Majors	Fall '14	Fall '15
Business Administration (BU0)	17	16
Accounting (AC1)	5	4
Finance (FI1)	2	3
Human Resource Management (HR1)	1	0
International Business (IN1)	0	1
Management (MG1)	6	3
Marketing (MK1)	5	4
Business And Sports Mgmt (BS1)	9	10
Subtotal	45	41
Communications (CO0)	2	3
Communications - Journalism (No longer a major) (CO1)	0	0
Communications - Newmedia (CO5)	2	2
Communications -Pr/ Advertising (No longer a major) (CO3)	0	0
Communications -Journalism/Pr (CO4)	0	0
Communications - Multimedia (CO2)	0	0
Communications -Sports (SC1)	0	0
Communications - Business (BC1)	1	2
English (EH0 & EH1 & EH2 & EH3 & EH8)	4	3
Writing And Publication (WP1)	3	1
Fine Art (FA0)	3	4
Subtotal	15	15
Elementary Education (EE0 & EE8)	21	16

Table 13 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2014 (SEBAGO LAKE COLLEGE) (cont.)

Majors	Fall '14	Fall '15
Special Education (SP0)	4	5
Exercise Science (EX1)	0	0
Exercise Science - Fitness Ldr (EX2)	7	6
Exercise Science - Ex. Specialist (EX3)	17	16
Physical Education/Teacher Prep (PE3)	6	2
Sports Management (SM1)	5	2
Sports Management- Ath. Admin. (SM2)	1	1
Health & Wellness Promotions (HW1)	2	2
Subtotal	38	29
Info Systems - General (4IT)	0	0
Info Systems - Networking	0	0
Subtotal	0	0
Early Scholars Program (ESP)	73	0
Liberal Studies (LS0)	10	1
Nursing (NU0 & NUZ)	86	71
Biology (BI0 & BI1 & BI2 7 BI8)	1	1
Biology - Pre-Dental (BI3)	0	0
Biology - Pre-Medicine (BI4)	8	6
Biology - Pre-Optometry (PO0 & BI7)	1	1
Biology - Pre-Pharmacy (PP0 & BI5)	2	1
Biology - Pre-Physician Assistant (PA0)	5	4
Biology - Pre-Vet. Medicine (BI6)	4	1
Medical Biology (MB1)	0	0
Chemistry (CH0 & CH1 & CH2)	0	0
Biochemistry (CH3)	1	1
Environmental Science (EN0)	1	0
Environmental Studies (ES0)	5	4
Marine Science (MR0)	5	4
Mathematics (MT0 & MT8)	2	2
Subtotal	35	25
Classics (CL0)	0	0
Criminal Justice (CJ0)	16	11
History (HY0 & HY8)	6	3
Philosophy (PH0)	0	0

Political Science (PS0)	5	5
Psychology (PY0)	5	3
Sociology (S00)	0	1
Sociology - Social Work (S02)	3	3
Theology (TH0 & TH8)	1	1
Subtotal	36	27
Total	363	230

Table 14 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2013 ONLINE COLLEGE

Majors	Code	Fall '13	Fall '14	Fall '15
CE General	1A0	4	5	0
CE Business	1B0	1	0	0
CE General Studies	1G0	1	1	0
CE Health Administration	1H0	7	3	1
CE Criminal Justice	1J0	1	0	0
CE Long Term Care	1L0	16	3	0
CE Theological Studies	1X0	0	2	0
Cert. - Adult Education & Training	2G4	0	0	0
Cert. - Health Administration	2HA	1	0	0
Cert. - Long Term Care Admin.	2L0	2	14	5
Cert. - Catholic Theology	2X0	0	0	0
Assoc. - Interdisciplinary Studies	3A0	0	0	0
Assoc. - Business Administration	3G1	1	2	1
Assoc. - Human Services	3G2	1	1	1
Assoc. - Psychology	3G3	1	2	0
Assoc. - Adult Education & Training	3G4	2	2	0
Assoc. - General Studies	3G5	1	3	1
Assoc. - Criminal Justice	3G7	1	0	0
Assoc. - Radiologic Science Admin.	3R5	3	2	0
Interdisciplinary Studies	4A0	0	0	1
BS in Business Admin.	4B0	0	4	1
BS Bus. Admin. - Management	4B1	3	3	3
BS Bus. Admin. - Banking	4B2	0	1	0
BS Bus. Admin. - Accounting	4B5	1	2	1
BS Bus. Admin. - Sales & Marketing	4B6	0	1	0
BS General Studies - Bus. Admin.	4G1	4	6	2
BS General Studies - Human Services	4G2	3	12	4
BS General Studies - Psychology	4G3	6	5	5
BS General Studies - Adult Educ. & Training	4G4	3	7	6
BS General Studies - Criminal Justice	4G7	0	2	1
BS General Studies - Accounting	4G8	1	5	2

Table 14 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2013 ONLINE COLLEGE (cont.)

Majors	Code	Fall '13	Fall '14	Fall '15
BS General Studies - Adult Educ. & Train. (Fast-track)	4GZ	0	0	0
BS Health Care Administration	4H1	0	0	0
BS Health Administration	4HA	4	23	12
BS Health Information Management	4HI	0	2	0
BS Health Administration (Fast-track)	4HZ	0	0	1
BS Information Technology	4IT	1	2	2
BS Long Term Care Admin. - Nursing Home Admin.	4L1	1	5	3
BS Long Term Care Admin. - Assisted Living Admin.	4L2	0	1	1
BS Long Term Care Admin. - Assisted Living Admin.	4LW	1	1	1
Bachelor of Science in Nursing (BSN)	4N0	1	5	4
BSN - Nursing	4N1	18	71	40
BSN - Nursing	4N3	0	0	0
BSN	4NW	0	0	0
BSN - Nursing	4NZ	0	0	1
BLS - Christian Tradition	4Q1	0	0	0
BSRS - Health Administration	4R1	0	0	0
BSRS - Business Administration	4R3	0	0	0
BSRS - Adult Educ. & Training	4R4	0	0	0
BS Rad Science Administration	4R5	3	20	8
BS Rad Science Administration	4RZ	1	0	0
BA - Theological Studies	4X0	6	16	14
BA - Theological Studies (Fast-track)	4XZ	2	2	2
MNCE - Grad. NUR (Matric.)	5A2	0	2	0
MNCE - Grad. NUR (Cont. Ed.)	5A3	6	1	0
CE Business	5AB	1	0	0
CE Education	5AE	7	2	0
CE Health Care	5AH	1	1	0
CE Family Nurse Practitioner	5NP	0	0	0
CE - Pastoral Theology	5X0	1	1	0
Grad. Cert. - School Leadership	6E3	3	1	0
Grad. Cert. - Catholic School Leadership	6E4	0	1	0
Grad. Cert. - Catholic HC Leadership	6HL	0	0	0
Cert. of Adv. Graduate Study - Interdisciplinary	6I0	0	0	1
Grad. Cert. - Nursing & Health Care	6N1	0	0	0
Grad. Cert. - Nursing Admin./Leadership	6N2	1	0	0
FNP - Primary Care. Post-MSN CAG	6NP	2	8	12
Grad. Cert. - Catholic Theology	6X0	2	1	1
MBA - Leadership	7B2	9	16	12
Master of Accountancy	7B3	7	19	7
MSN/Leadership MBA	7D2	2	7	3
MSN/MHA	7D3	0	3	4
MSEd. - School Educator	7E0	8	18	11

MSEd. - Health Care	7E1	3	7	7
MSEd. - School Leadership	7E3	3	12	9
MSEd. - Catholic School Leadership	7E4	1	2	1
MSEd. - Adult Educ. & Training	7E5	4	9	5
MHSA - Health Services Admin.	7H0	0	0	0
Master of Health Administration	7HA	16	20	7
MHA - Catholic Health Leadership	7HL	0	1	0
MHA - Health Administration	7HZ	1	1	0
MSN - Nursing Education	7N2	4	20	17
MSN - Nursing Administration	7N3	5	14	5
MSN - Primary Care FNP	7NP	8	32	35
MSN - Nursing Administration	7NY	1	1	0
MSN - Nursing Education	7NZ	0	0	0
MA - Pastoral Ministry	7P1	0	0	0
MA - Pastoral Theology	7X0	2	2	0
MA Theology - Pastoral Theology	7X1	4	13	12
MA Theology - Sacred Theology	7X2	4	9	3
MA Theology - Adv. Diaconal Studies	7X3	0	2	3
Master of Divinity	7X4	0	0	0
MA Theology/Adv. Diaconal Studies (Fast-track)	7XD	0	0	0
Total		208	462	279

Table 15 PROGRESS/CHANGES BY MAJOR - ENTERING FALL 2014 ONLINE COLLEGE

Majors	Code	Fall '14	Fall '15
CE General	1A0	4	3
CE Business	1B0	2	1
CE General Studies	1G0	1	0
CE Health Administration	1H0	7	2
CE Criminal Justice	1J0	0	0
CE Long Term Care	1L0	8	3
CE Theological Studies	1X0	3	2
Cert. - Adult Education & Training	2G4	1	0
Cert. - Health Administration	2HA	2	0
Cert. - Long Term Care Admin.	2L0	19	7
Cert. - Catholic Theology	2X0	2	0
Assoc. - Interdisciplinary Studies	3A0	0	0
Assoc. - Business Administration	3G1	0	0
Assoc. - Human Services	3G2	0	0
Assoc. - Psychology	3G3	0	0
Assoc. - Adult Education & Training	3G4	2	0
Assoc. - General Studies	3G5	0	0

Table 15 PROGRESS/CHANGES BY MAJOR – ENTERING FALL 2014 ONLINE COLLEGE (cont.)

Majors	Code	Fall '14	Fall '15
Assoc. - Criminal Justice	3G7	0	0
Assoc. - Radiologic Science Admin.	3R5	1	2
Interdisciplinary Studies	4A0	0	2
BS in Business Admin.	4B0	1	0
BS Bus. Admin. - Management	4B1	1	1
BS Bus. Admin. - Banking	4B2	1	0
BS Bus. Admin. - Accounting	4B5	3	1
BS Bus. Admin. - Sales & Marketing	4B6	0	0
BS General Studies - Bus. Admin.	4G1	2	0
BS General Studies - Human Services	4G2	2	0
BS General Studies - Psychology	4G3	1	0
BS General Studies - Adult Educ. & Training	4G4	3	0
BS General Studies - Criminal Justice	4G7	2	0
BS General Studies - Accounting	4G8	0	0
BS General Studies - Adult Educ. & Train. (Fast-track)	4GZ	0	0
BS Health Care Administration	4H1	0	0
BS Health Administration	4HA	20	3
BS Health Information Management	4HI	0	0
BS Health Administration (Fast-track)	4HZ	0	0
BS Information Technology	4IT	0	0
BS Long Term Care Admin. - Nursing Home Admin.	4L1	4	1
BS Long Term Care Admin. - Assisted Living Admin.	4L2	0	0
BS Long Term Care Admin. - Assisted Living Admin.	4LW	0	0
Bachelor of Science in Nursing (BSN)	4N0	0	0
BSN - Nursing	4N1	17	1
BSN - Nursing	4N3	0	0
BSN	4NW	0	0
BSN - Nursing	4NZ	1	0
BLS - Christian Tradition	4Q1	0	0
CE Education	5AE	8	9
CE Health Care	5AH	2	0
CE Family Nurse Practitioner	5NP	1	0
CE - Pastoral Theology	5X0	6	2
Grad. Cert. - School Leadership	6E3	1	0
Grad. Cert. - Catholic School Leadership	6E4	1	0
Grad. Cert. - Catholic HC Leadership	6HL	1	0
Cert. of Adv. Graduate Study - Interdisciplinary	6I0	0	1
Grad. Cert. - Nursing & Health Care	6N1	0	0
Grad. Cert. - Nursing Admin./Leadership	6N2	0	0
FNP - Primary Care. Post-MSN CAG	6NP	1	0
Grad. Cert. - Catholic Theology	6X0	0	0

MBA - Leadership	7B2	6	0
Master of Accountancy	7B3	5	2
MSN/Leadership MBA	7D2	2	0
MSN/MHA	7D3	3	1
MSEd. - School Educator	7E0	5	2
MSEd. - Health Care	7E1	6	3
MSEd. - School Leadership	7E3	6	3
MSEd. - Catholic School Leadership	7E4	0	1
MSEd. - Adult Educ. & Training	7E5	1	2
MHSA - Health Services Admin.	7H0	0	0
Master of Health Administration	7HA	9	1
MHA - Catholic Health Leadership	7HL	0	0
MHA - Health Administration	7HZ	0	0
MSN - Nursing Education	7N2	5	0
MSN - Nursing Administration	7N3	3	0
MSN - Primary Care FNP	7NP	8	0
MSN - Nursing Administration	7NY	0	0
MSN - Nursing Education	7NZ	1	0
MA - Pastoral Ministry	7P1	0	0
MA - Pastoral Theology	7X0	0	0
MA Theology - Pastoral Theology	7X1	2	6
MA Theology - Sacred Theology	7X2	11	6
MA Theology - Adv. Diaconal Studies	7X3	0	3
Master of Divinity	7X4	0	0
MA Theology/Adv. Diaconal Studies (Fast-track)	7XD	0	1
Total		225	81

Table 16 GRADUATES BY MAJOR - SEBAGO LAKE COLLEGE

Majors (Includes Double Majors)	Class of '13	Class of '14	Class of '15
Business Administration (BU0)	0	0	0
Accounting (AC1)	7	5	3
Finance (F11)	1	1	1
Human Resource Management (HR1)	4	3	4
International Business (IN1)	0	3	3
Management (MG1)	11	13	22
Marketing (MK1)	8	3	4
Business And Sports Mgmnt (BS1)	2	2	1
Subtotal	33	30	38
Communications (CO0)	0	0	0
Communications - Journalism (No longer a major) (CO1)	3	1	1

Table 16 GRADUATES BY MAJOR - SEBAGO LAKE COLLEGE (cont.)

Majors (includes double majors)	Class of '13	Class of '14	Class of '15
Communications - Newmedia (CO5)	0	1	0
Communications - Pr/ Advertising (No longer a major) (CO3)	0	1	0
Communications - Journalism/Pr (CO4)	0	0	0
Communications - Multimedia (CO2)	0	2	2
Communications - Sports (SC1)	0	0	0
Communications - Business (BC1)	0	2	2
English (EH0 & EH1 & EH2 & EH3 & EH8)	3	8	2
Writing And Publication (WP1)	0	3	2
Fine Art (FA0)	1	0	3
Subtotal	7	18	12
Elementary Education (EEO & EE8)	11	14	12
Special Education (SP0)	0	3	5
Exercise Science (EX1)	0	0	0
Exercise Science - Fitness Ldr (EX2)	5	6	1
Exercise Science - Ex. Specialist (EX3)	9	6	16
Physical Education/Teacher Prep (PE3)	3	3	2
Sports Management (SM1)	4	3	6
Sports Management- Ath. Admin. (SM2)	0	0	0
Health & Wellness Promotions (HW1)	0	2	3
Subtotal	21	20	28
Info Systems - General (4IT)	0	0	0
Info Systems - Networking	0	0	0
Subtotal	0	0	0
Early Scholars Program (ESP)	0	0	0
Liberal Studies (LS0)	0	0	0
Nursing (NU0 & NUZ)	56	72	61
Biology (BI0 & BI1 & BI2 7 BI8)	3	0	4
Biology - Pre-Dental (BI3)	0	0	2
Biology - Pre-Medicine (BI4)	3	3	1
Biology - Pre-Optometry (PO0 & BI7)	0	1	0
Biology - Pre-Pharmacy (PP0 & BI5)	0	1	1
Biology - Pre-Physician Assistant (PA0)	1	3	0
Biology - Pre-Vet. Medicine (BI6)	1	0	3
Medical Biology (MB1)	0	0	0

Chemistry (CH0 & CH1 & CH2)	1	0	1
Biochemistry (CH3)	0	0	0
Environmental Science (EN0)	3	3	0
Environmental Studies (ES0)	0	3	0
Marine Science (MR0)	0	1	1
Mathematics (MT0 & MT8)	2	0	2
Subtotal	14	15	15
Classics (CL0)	1	0	0
Contract Major (CM3)	0	0	1
Criminal Justice (CJ0)	8	10	2
History (HY0 & HY8)	9	6	7
Philosophy (PH0)	0	0	0
Political Science (PS0)	0	4	2
Psychology (PY0)	8	8	11
Sociology (SO0)	5	3	4
Sociology - Social Work (SO2)	1	2	5
Theology (TH0 & TH8)	2	1	2
Subtotal	34	34	34
Total	176	206	205

Table 17 GRADUATES BY MAJOR - ONLINE COLLEGE

Majors	Code	Class of '13	Class of '14	Class of '15
Cert. - Adult Education & Training	2G4	1	0	1
Cert. - Health Administration	2HA	2	3	1
Cert. - Long Term Care Admin.	2L0	9	8	15
Cert. - Catholic Theology	2X0	0	1	1
Assoc. - Interdisciplinary Studies	3A0	0	0	0
Assoc. - Business Administration	3G1	3	3	2
Assoc. - Human Services	3G2	3	0	0
Assoc. - Psychology	3G3	2	1	0
Assoc. - Adult Education & Training	3G4	1	2	1
Assoc. - General Studies	3G5	1	0	1
Assoc. - Criminal Justice	3G7	2	3	1
Assoc. - Radiologic Science Admin.	3R5	2	5	5
Interdisciplinary Studies	4A0	0	0	0
BS in Business Admin.	4B0	0	0	0
BS Bus. Admin. - Management	4B1	2	8	5
BS Bus. Admin. - Banking	4B2	0	0	1
BS Bus. Admin. - Accounting	4B5	1	1	3
BS Bus. Admin. - Sales & Marketing	4B6	2	4	4

Table 17 GRADUATES BY MAJOR - ONLINE COLLEGE (cont.)

Majors	Code	Class of '13	Class of '14	Class of '15
BS General Studies - Bus. Admin.	4G1	7	9	8
BS General Studies - Human Services	4G2	7	11	8
BS General Studies - Psychology	4G3	9	3	5
BS General Studies - Adult Educ. & Training	4G4	7	6	4
BS General Studies - Criminal Justice	4G7	1	2	3
BS General Studies - Accounting	4G8	0	0	0
BS General Studies - Adult Educ. & Train. (Fast-track)	4GZ	0	0	1
BS Health Care Administration	4H1	2	3	2
BS Health Administration	4HA	11	15	16
BS Health Information Management	4HI	0	0	0
BS Health Administration (Fast-track)	4HZ	9	9	5
BS Information Technology	4IT	0	0	0
BS Long Term Care Admin. - Nursing Home Admin.	4L1	0	1	5
BS Long Term Care Admin. - Assisted Living Admin.	4L2	0	1	0
BS Long Term Care Admin. - Assisted Living Admin.	4LW	0	0	1
BS Long Term Care Admin. - Nursing Home Admin.	4LZ	0	1	2
Bachelor of Science in Nursing (BSN)	4N0	1	5	8
BSN - Nursing	4N1	18	23	47
BSN - Nursing	4N3	0	0	0
BSN	4NW	1	3	2
BSN - Nursing	4NZ	19	15	25
BSPA - Health Care Admin.	4P1	5	1	1
BSPA - Human Services	4P4	2	1	0
BLS - Christian Tradition	4Q1	1	1	1
BSRS - Health Administration	4R1	1	0	2
BSRS - Business Administration	4R3	1	1	2
BSRS - Adult Educ. & Training	4R4	1	0	2
BS Rad Science Administration	4R5	4	17	15
BS Rad Science Administration	4RZ	3	3	9
BA - Theological Studies	4X0	4	3	2
BA - Theological Studies (Fast-track)	4XZ	6	4	8
MNCE - Grad. NUR (Matric.)	5A2	0	0	0
MNCE - Grad. NUR (Cont. Ed.)	5A3	0	0	0
CE Business	5AB	0	0	0
CE Education	5AE	0	0	0
CE Health Care	5AH	0	0	0
CE Family Nurse Practitioner	5NP	0	0	0
CE - Pastoral Theology	5X0	0	0	0
Certificate of Graduate Study	6CE	1	0	0
Grad. Cert. - School Leadership	6E3	4	4	2
Grad. Cert. - Catholic School Leadership	6E4	2	1	1
Grad. Cert. - Catholic HC Leadership	6HL	0	0	0

Cert. of Adv. Graduate Study - Interdisciplinary	6I0	2	1	1
Grad. Cert. - Nursing & Health Care	6N1	1	1	0
Grad. Cert. - Nursing Admin./Leadership	6N2	2	1	1
FNP - Primary Care. Post-MSN CAG	6NP	11	10	8
Grad. Cert. - Catholic Theology	6X0	0	4	6
MBA - Leadership	7B2	13	20	27
Master of Accountancy	7B3	12	12	25
MSN/Leadership MBA	7D2	0	3	4
MSN/MHA	7D3	1	2	1
MSEd. - School Educator	7E0	37	27	22
MSEd. - Health Care	7E1	13	10	8
MSEd. - School Leadership	7E3	10	12	18
MSEd. - Catholic School Leadership	7E4	4	4	2
MSEd. - Adult Educ. & Training	7E5	0	4	6
MHSA - Health Services Admin.	7H0	2	1	0
MHSA - International	7H1	3	1	0
MHSA - Int. Concurrent Degree	7H2	2	0	0
Master of Health Administration	7HA	17	21	36
MHA - Catholic Health Leadership	7HL	1	1	0
MHA - Health Administration	7HZ	1	3	2
MSN - Nursing Education	7N2	30	32	38
MSN - Nursing Administration	7N3	17	15	26
MSN - Primary Care FNP	7NP	26	80	84
MSN - Nursing Administration	7NY	1	3	2
MSN - Nursing Education	7NZ	5	0	3
MA - Pastoral Ministry	7P1	0	1	0
MA - Pastoral Theology	7X0	15	29	27
MA Theology - Pastoral Theology	7X1	0	2	3
MA Theology - Sacred Theology	7X2	0	1	3
MA Theology - Adv. Diaconal Studies	7X3	0	0	2
Master of Divinity	7X4	0	0	0
MA Theology/Adv. Diaconal Studies (Fast-track)	7XD	0	0	0
Total		384	483	583

Table 18 FACULTY & STAFF EMPLOYED AT SJC BY GENDER (BOTH COLLEGES)**Male**

	2013	2014	2015	3 yr Diff
Hourly	85 (13%)	74 (13%)	68 (12%)	-17
Salary	178 (27%)	163 (28%)	169 (29%)	-9
Total	263 (40%)	237 (41%)	237 (41%)	-26

Female

	2013	2014	2015	3 yr Diff
Hourly	117 (18%)	103 (18%)	84 (15%)	-33
Salary	287 (42%)	238 (41%)	256 (44%)	-31
Total	404 (60%)	341 (59%)	340 (59%)	-64

Table 19 FINANCES, OPERATING ACTIVITIES (UNRESTRICTED)

Operating Revenues	AY 2013-14	AY 2014-15	AY 2015-16
Tuition & Fees, less financial aid	\$15,702,854	\$15,618,752	\$15,441,606
Online education program tuition and fees	\$10,915,954	\$10,670,488	\$10,291,868
Sale of educational services	\$116,601	\$116,820	\$115,872
Residence and dining	\$8,166,399	\$8,370,226	\$8,740,983
Contributions and grants	\$199,855	\$222,676	\$444,935
Investment return used in operations	\$357,587	\$366,610	\$383,353
Auxiliary enterprises	\$961,654	\$888,391	\$1,020,830
Other sources	\$406,708	365,284	\$373,516
Net assets released from restrictions	\$948,112	\$874,573	\$813,585
Total operating revenues	\$37,775,724	\$37,493,820	\$37,626,548
Operating Expenses	AY 2013-14	AY 2014-15	AY 2015-16
Instructional	\$8,492,545	\$8,344,354	\$8,053,220
On-line education program	\$8,542,375	\$6,721,356	\$6,383,057
Academic support	\$1,743,638	\$1,699,246	\$1,627,021
Student services	\$8,182,970	\$8,417,559	\$8,925,769
Institutional support and other expenses	\$7,763,040	\$9,158,351	\$9,576,475
Auxiliary services	\$2,644,275	2,810,226	\$2,974,738
Total operating expenses	\$37,368,843	\$37,151,092	\$37,540,280